78 people earned an HSE diploma and/or an industry-recognized credential at Edna Martin Christian Center. In all, 136 credentials were awarded in June, 2019.
**Youth Program Highlights**
- 365 students in grades K-12 were served through year-round, out-of-school-time opportunities.
- EMCC’s Leadership and Legacy school-age programs serve students from 15 different schools.
- 92% of 3rd–6th graders report that our after-school program has helped them learn how they can help others in their community.
- 67% of regular 21st-CCLC participants improved their math and reading grades from fall ‘18 to spring ‘19.
- 58% of 3rd–6th graders have set goals for their future.
- 100% of families gained an understanding about involvement in their student’s education.
- Our after-school programs are held at 6 sites; 2 additional sites hold before-care programs.
- 23 KIPP High School students have participated in service and mentorship opportunities.
- 2 staff earned their Professional Child and Youth Care (CYC) Credentials.

**Senior Citizen Ministry Highlights**
- 120 seniors are on our membership roster.
- 47 participate weekly in activities like Bible study, Bingo, exercise, nutrition classes, meals, special outings, and parties.
- 51 received Thanksgiving baskets.
- 12 joined us for our annual Thanksgiving dinner.
- 47 seniors received Christmas presents from EMCC staff and Indianapolis First Baptist.
- 90 seniors receive monthly commodity boxes.
Every year, long-time volunteer Karen V. rallies friends to collect Christmas gifts for our seniors. The goodies they brought are part of the $135,733 “in-kind” donations that we received in 2019.

Our Mission Statement:
“The mission of the Edna Martin Christian Center is to bridge cultural, racial, and economic difference in order to support and nurture the people in the community by providing holistic programs that empower, encourage, and engender a vision of hope.”

Where does our support come from?

Our ministry is supported by many different people, different places around the country, and different types of funders. People right down the street and national organizations value our work, and it shows in every red cent they donate. Each dollar, shown here as 100 pennies (and rounded to the nearest cent), shows the variety of our supporters.
Community Solutions and Entrepreneurship Center Highlights

• 68 were enrolled in our Micro-Enterprise Pathway.
• 3 businesses were started.
• 9 participants completed a business plan.
• 23 vendors engaged in our Entrepreneur Showcase.
• 3 Business Growth Forums were conducted.
• 2 cohorts of F.R.E.E. Business Training were held.

Childcare Highlights

• More than 100 families were served this year.
• 24 On my Way Pre K/Indy PSP students were enrolled for the 2019-’20 school year.
• 27 students received subsidies.
• 20 students received scholarships.
• 17 staff earned their Child Development Associate Credential in 2019.
• 4 staff received scholarships to further their education.
• 100% of staff earned more than the amount of training hours required by Paths to Quality (PTQ).
• 100% renewed/earned CPR & First-Aid Certifications.
• EMCC opened a second daycare location at our Leadership & Legacy Campus in April. The new location received PTQ 1 status in June, and is poised to achieve PTQ level 3.

Jail II Business Plan and Customer Service Training

• 36 participated in our Jail II Business Plan and Customer Service Training.
• 13 in 2 cohorts completed the training in Jail II (the first one was a pilot program).

Where does the money go?

In 2019, 85.65% of our funds went directly to ministry. How does that “stack” up? Charity Navigator, BBB Wise Giving Alliance, Consumer Reports, GiveWell, and Charity Watch all recommend that a minimum of 60–65% of contributions go directly to program services. Charities are rated as “A+” or “efficient” if 75% or more goes to programs.

Also, it costs us less than 3¢ to raise $1. The recommended figure for that cost is 20–33¢ per dollar raised. In both ways, Edna Martin Christian Center compares very favorably with top national charities.

Community Services Highlights
- 609 individuals were served overall.
- 750 families were served at the Food Pantry.
- 309 families were assisted financially for rent and utilities.
- 78 individuals received an HSE diploma or an industry-recognized credential (136 credentials in all).
- 165 individuals were enrolled in our Center for Working Families.
- 103 individuals moved from financial crisis to stability.
- 158 individuals improved their financial stability and increased their net income or net worth.
- 127 individuals improved their credit score.
- 93 individuals gained new employment or retained current employment.
- 88 opportunity youth were served in the YES program.
- 9 felons were housed through Fair Housing Trust Fund.
2019 was the first full year in the newly renovated Leadership & Legacy Center (L&L). Though Phase 1 was completed in November, 2018, several planned features had to be “value engineered” out due to cost overruns. “Phase 1.5” was required to tuck point masonry, replace windows, paint, construct sidewalks, re-roof Building A, and complete several other infrastructure projects. Phase 1.5 was completed in the summer of 2019.

Fundraising for $3.1 million Phase 2 of L&L’s renovation and expansion continues. The second phase will concentrate on the Community Solutions and Entrepreneurship Center, the Henry Blair farm, expanded kitchen facilities, and more.

EMCC sold just enough land at the South end of our campus to construct a high school. The purchase price was $1. KIPP Legacy High School began construction in 2018 and was completed in time to welcome 120 freshman for the start of the 2019 school year. It is the first high school built in our neighborhood for more than 100 years.
### Combined Statement of Activities

#### 2018

<table>
<thead>
<tr>
<th>Support and Revenue</th>
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<tbody>
<tr>
<td>Contributions</td>
<td>$211,521</td>
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<tr>
<td>Grants</td>
<td>$1,736,755</td>
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<tr>
<td>In-Kind Donations</td>
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<tr>
<td>United Way</td>
<td>$100,232</td>
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<tr>
<td>Program Fees, Subsidies, Childcare</td>
<td>$602,298</td>
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<tr>
<td>Fundraising Events</td>
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<tr>
<td>Rent / Other</td>
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<tr>
<td>Investment Income</td>
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<td>Total support and Revenue</td>
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<table>
<thead>
<tr>
<th>Expenses</th>
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<tbody>
<tr>
<td>Community Services</td>
<td>$1,099,351</td>
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<tr>
<td>Childcare Ministry</td>
<td>$525,958</td>
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<tr>
<td>Keystone</td>
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<tr>
<td>Leadership &amp; Legacy</td>
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<tr>
<td>Management &amp; General</td>
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<tr>
<td>Fundraising</td>
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<td>Total Expenses</td>
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<table>
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<th>Other Gains / Losses</th>
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<tr>
<td>Construction Grants</td>
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<tr>
<td>Gain / Loss on Investments</td>
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<td>Loss on disposal of equipment</td>
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<tr>
<td>Change in Net Assets</td>
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<td>Net Assets, Beginning of Year</td>
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<tr>
<td>Net Assets, End of Year</td>
<td>$8,790,270</td>
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</table>

Edna Martin Christian Center’s financial statements are audited by CPAs, Inc. of Indianapolis.

Omoro Burns created raised garden beds at our Leadership & Legacy Campus for his Eagle Scout Project. Only about 6% of boy scouts ever achieve the rank of Eagle Scout. African-American Eagle Scouts are far more rare.
2019 Holiday Highlights:
• The Indianapolis Colts giveaway served 100 neighbors with full, ready-to-prepare Thanksgiving meals.
• 202 attended our traditional Thanksgiving dinner.
• 100 Thanksgiving baskets (from three donors) were distributed.
• 42 families enjoyed the Christmas Gift Room. An additional 70 families received a combination of other Christmas services.
• PNC Bank staff (pictured) hosted Christmas in July and gave winter coats and hats to all of our preschoolers